



April 16<sup>th</sup> 1966

# Boris KOPRIVNIKAR

CONSULTANT, FORMER DEPUTY PRIME MINISTER,  
MINISTER FOR PUBLIC ADMINISTRATION,  
GOVERNMENT CDO, CHAIRMAN OF THE BOARD AND CEO

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## EDUCATION

### BACHELOR OF SCIENCE

Organization of Information Systems

Faculty of Organizational Sciences,  
University of Maribor, Slovenia  
1987 - 1991

## SKILLS

System thinking

Team leadership

Negotiation

Motivation

Digital technologies

Big Data management

Public speaking

Project coordination

Risk management

Interdisciplinarity

## PROFESSIONAL PROFILE

Inspirational leader with 25 years of management experience in public sector from institution to association and government, always active on the international level. **Passionate about understanding and changing complex systems.**

Well familiarized with wide range of tools, techniques and technologies from management, digitalization, human capital, innovation, problem solving, etc.

With experience 'what works when and where'.

I believe that complex systems can be created or permanently changed if internal set of values and relations are set in logical balance that drives improvements like in every living organism which an organization certainly is

## EXPERIENCE and ACHIEVEMENTS

### Minister for Public Administration and Deputy Prime Minister Slovenian Government / 2014 - 2018

Leading and managing organization with 500+ employees. Responsible for the development of policies, services and legal framework in areas that are usually considered as 'Centre of Government': public salary system, HRM, public procurement, real-estate management, state informatics and digital society, cyber security, transparency, anti-corruption, system of legislativedrafting, functioning of administrative units with over 2.300 employees, local self-government legislation and NGOs system.

Main achievements:

- Built awarded state cloud infrastructure and executed the complex project of centralization of state informatics, achieved large-scale impact in rationalization of budget and optimization of processes.
- Renewed legislation, organization and calls for proposals in the field of communicational network and cyber security.
- Implemented measures that resulted in official measurements of the EC that ranked Slovenia as the fastest growing digital county in EU for 2017 by DESI Index.
- Centralization and optimization of public real-estate management enabled heavy investments in reconstruction and purchase of new government properties supported by new law.
- Renewed public procurement legislation, introduced new joint calls for proposals and methods which resulted in flexible and transparent public procurement system, rationalization, and innovative methods.



# Boris KOPRIVNIKAR

Organization is a living organism of interlinked people that is fit and prosperous when personal and organizational interests are complementary.

## RESPONSIBILITIES areas of work

Civil servant system  
Civil servant organization  
Negotiations with trade unions  
Government IT system  
Information society  
Public procurement  
Real-estate management  
Local self-government system  
NGOs system  
Administrative units system  
Anti-corruption  
Better regulation  
Public sector innovation  
Long-term care  
Metal and wooden parts  
production  
Special education  
Rehabilitation  
Outpatient and mobile services

## EXPERIENCE continued

- New legislation in the field of NGOs ensured conditions for stable development of NGOs sector to achieve higher social impact.
- Radical opening of public data and fostering of data re-use on the national level resulted in highly improved position of Slovenia in Open Data Index among trend setters.
- Established the Strategic Council for Digitalization and National Digital Coalition to consolidate and speed up digital efforts nationwide.
- Co-created initiative "Slovenia, a green reference country in digital Europe" to open and modernize national digital transformation.
- Systematically introduced new technologies such as 5G, IoT, Blockchain, Big Data and Complexity Science, AI, HPC, Connected and Automated Driving ...
- Empowered and speed up innovation in government aimed at capacity building and usage of modern problem-solving techniques and societal cooperation.
- Successful international promotion of Slovenia as a modern and fast improving digital and innovative country
- Keynote speaker at different events worldwide.

### Chairman of the Board

ASSOCIATION OF SOCIAL INSTITUTIONS OF SLOVENIA / 2003 - 2014

ASIS is a key national association of long-term care providers with over 80-member institutions with more than 20.000 accommodation places and 11.000 employees providing accommodation, mobile and outpatient care and other services in the field of long-term care. Key achievements during my mandate:

- Introduction of new services and types of care, systematic education and modernization of member institutions.
- Modernization of ICT tools used for business support of the association and member institutions.
- Member of AAL European expert board.
- Introduction of Ambient Assisted Living concept in cooperation with ICT companies.
- Completely changed financial structure from state concession depending on the balance between domestic and international projects, joint calls for proposals and joint projects and state subventions.
- Almost tripled total income.
- From hardly known association we evolved to a key professional and public opinion maker and a key partner in regulatory solutions.
- Positioning ASIS in the European long-term community as active member, hosting successful European congress in long-term care and holding position of Vice-President of the European E.D.E. association.



# Boris KOPRIVNIKAR

System change is like bungee jumping – someone has to jump, others will follow if it is fun and safe and, in the end, there are always some that you have to tie and push.

## OTHER POSITIONS

**UN ITU Broadband Commission**  
Commissioner

**Slovenian Government**  
Chief Digital Officer

**Slovenian Government**  
Strategic Council for Informatics  
President

**Slovenian Government**  
Inspection Board  
President

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## SPEAKER / PANELIST

EC events on digitalization, public sector efficiency and innovation

OECD events on regulatory policy, innovation, public sector and digitalization

Dubai World Government Summit

UN ITU Broadband Commission

Bled Strategic Forum

And many other events organized by Chambers of Commerce, academia, governments and international organizations

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## SPORTS / HOBBYS

Skiing

Windsurfing

Squash

Wood crafting

Guitar player in rock band

## EXPERIENCE continued

### CEO

CENTRE FOR BLIND AND PARTIALLY SIGHTED / 1994 - 2003

Institution was composed of protected production unit for disabled, secondary school for blind and residential home for elderly and disabled with over 220 employees. In my mandate, in all departments we introduced significant changes of which I can emphasize:

- Market reorientation of Production unit from Ex-Yugoslavia to Western European markets and technological renovation from classic to NC technology in metal parts production.
- Renovation of education programs for blind and partially sighted based on new computer technologies, introducing holistic rehabilitation programme for adults and mobile services for integrated students, all based on the use of adapted computer equipment for blind and partially sighted.
- Designed and gradually implemented complete renovation of accommodation facilities and improved permanent education of the staff.
- Stable growth in income, number of employees and positive business results despite heavy investing in all departments.

### MATH AND COMPUTER SCIENCES TEACHER

CENTRE FOR BLIND AND PARTIALLY SIGHTED / 1991 - 1994

Teaching blind and partially sighted young people in special school demands individual approach, strong motivation, empathy and understanding of complex bio-psycho-social circumstances of every student. During this unique experience we managed to improve the education process specially with:

- First time introduced computers for blind in Slovenia with Braille lines, speech synthesis and with digital and optical enlargements for partially sighted.
- Defining first computer Braille standard in Slovenia.
- Redefining curriculum based on adapted computers, opening new professional possibilities for disabled.
- In co-operation with the Ministry of Education we managed to fully equip the first special computer classroom for students and courses.